



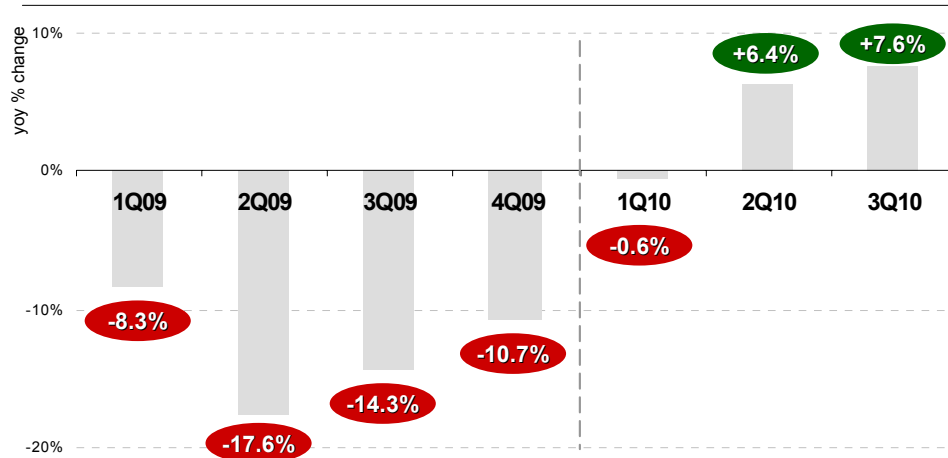
Financial and market  
performance

**3Q 2010**

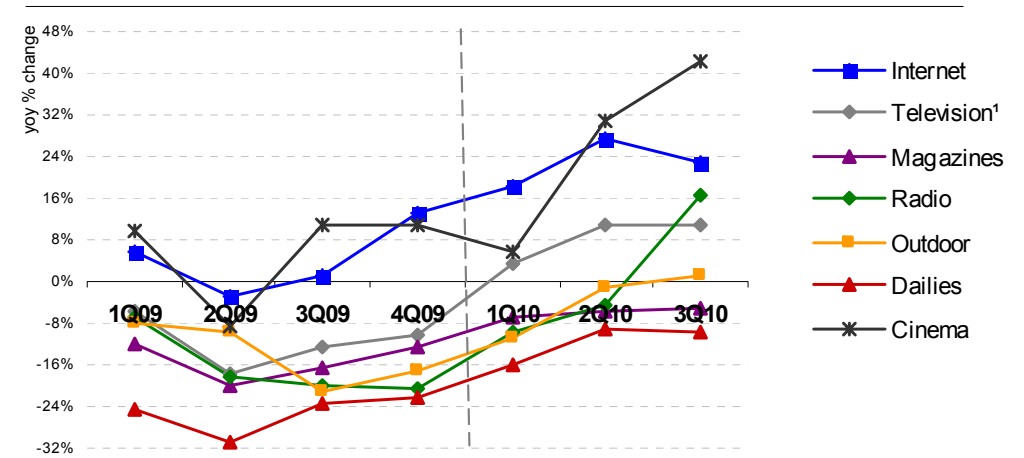
November 15, 2010

# Advertising market performance

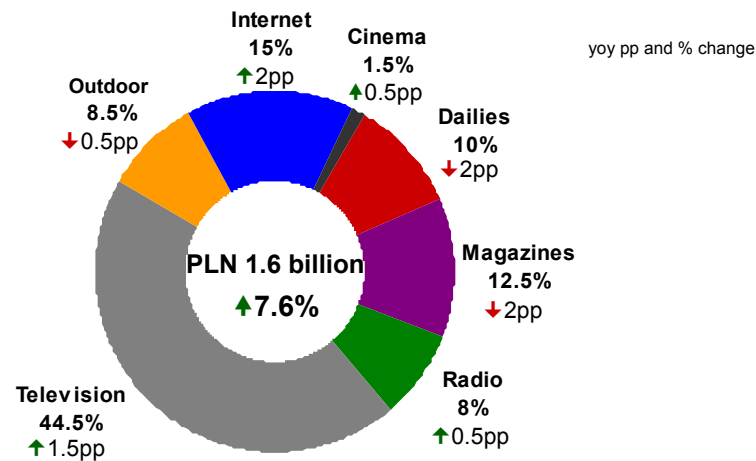
### Quarterly ad spend performance



### Quarterly performance of ad market segments



### Advertising market structure in 3Q 2010



# Financial performance of the Group

<i>PLN million</i>	3Q 2010	yoy change	1-3Q 2010	yoy change	
<b>Revenues, incl.:</b>	<b>246.6</b>	<b>(0.1%)</b>	<b>776.0</b>	<b>(5.3%)</b>	Maintained level of revenues.
- advertising	157.8	(2.3%)	512.8	(4.3%)	The decrease caused by the reduction of advertising budgets.
- copy sales	48.6	(9.7%)	153.5	(17.7%)	- Result of lower revenues from the sales of Special Projects; - Excluding the influence of Special Projects the revenues from copy sales are lower by 4.4% yoy.
- tickets sales	6.9	-	6.9	-	
- other	33.3	5.7%	102.8	6.1%	
<b>Operating cost, incl.:</b>	<b>232.8</b>	<b>(0.5%)</b>	<b>721.4</b>	<b>(8.2%)</b>	
- raw materials, energy and consumables	44.2	(5.2%)	137.2	(17.9%)	Growth caused by higher revenues from sales of printing services to external clients (by 2% yoy) and including sales of food and beverages in Helios group cinemas in September 2010.
- staff cost <sup>1</sup>	66.3	7.6%	204.6	1.6%	
- non-cash expense relating to share-based payments	-	-	5.9	(16.9%)	
- promotion and marketing	29.0	(5.2%)	91.0	(17.0%)	Result of the positive EUR/PLN exchange rate, lower production cost of book series published within Special Projects.
- D&A	20.7	0.5%	59.9	(2.1%)	
<b>EBIT</b>	<b>13.8</b>	<b>7.8%</b>	<b>54.6</b>	<b>63.5%</b>	Increase in staff cost results from higher achievement rates of budgetary objectives and development projects in the Group.
EBIT margin	5.6%	0.4pp	7.0%	2.9pp	
<b>Operating EBITDA<sup>1</sup></b>	<b>34.5</b>	<b>3.6%</b>	<b>120.3</b>	<b>18.8%</b>	
Operating EBITDA margin <sup>1</sup>	14.0%	0.5pp	15.5%	3.1pp	The decrease results from lower prices of media purchase and limited scope and number of advertising campaigns in the Group's selected segments.
<b>Net profit</b>	<b>12.0</b>	<b>18.8%</b>	<b>53.9</b>	<b>130.3%</b>	

# Segment performance: Newspapers (Gazeta, Metro, Special Projects, Printing Division)

## Financial performance<sup>1</sup>

<i>PLN million</i>	<b>3Q 2010</b>	<i>yoy change</i>	<b>1-3Q 2010</b>	<i>yoy change</i>
<b>Revenues, incl.:</b>	<b>143.9</b>	<b>(8.0%)</b>	<b>470.7</b>	<b>(9.3%)</b>
- advertising in <i>Gazeta</i>	67.8	(12.5%)	226.6	(10.2%)
- advertising in <i>Metro</i>	6.7	(5.6%)	22.7	(3.0%)
- copy sales of <i>Gazeta</i>	36.0	(4.3%)	109.5	(3.1%)
<b>Operating cost, incl.:</b>	<b>113.1</b>	<b>(7.4%)</b>	<b>358.0</b>	<b>(14.5%)</b>
- raw materials, energy, consumables and printing services	43.0	(13.1%)	139.8	(21.2%)
- staff cost excl. non-cash cost of share-based payments	32.4	3.5%	97.4	(0.1%)
- marketing & promotion	17.4	(15.1%)	54.8	(24.9%)
<b>EBIT<sup>2</sup></b>	<b>30.8</b>	<b>(10.2%)</b>	<b>112.7</b>	<b>12.7%</b>
EBIT margin <sup>2</sup>	21.4	(0.5pp)	23.9%	4.6pp
<b>Operating EBITDA<sup>3</sup></b>	<b>37.1</b>	<b>(9.7%)</b>	<b>135.1</b>	<b>9.1%</b>
Operating EBITDA margin <sup>3</sup>	25.8%	(0.5pp)	28.7%	4.8pp

The decrease results mainly from the limitation of advertising spending in categories: automotive, financial services and real estate.

The decrease of revenues from display ads by 8.8% yoy was partially set off by additional activities, including mTarget.

The decrease in revenues by 4.3% yoy despite smaller by 8.3% number of *Gazeta*'s copies sold.

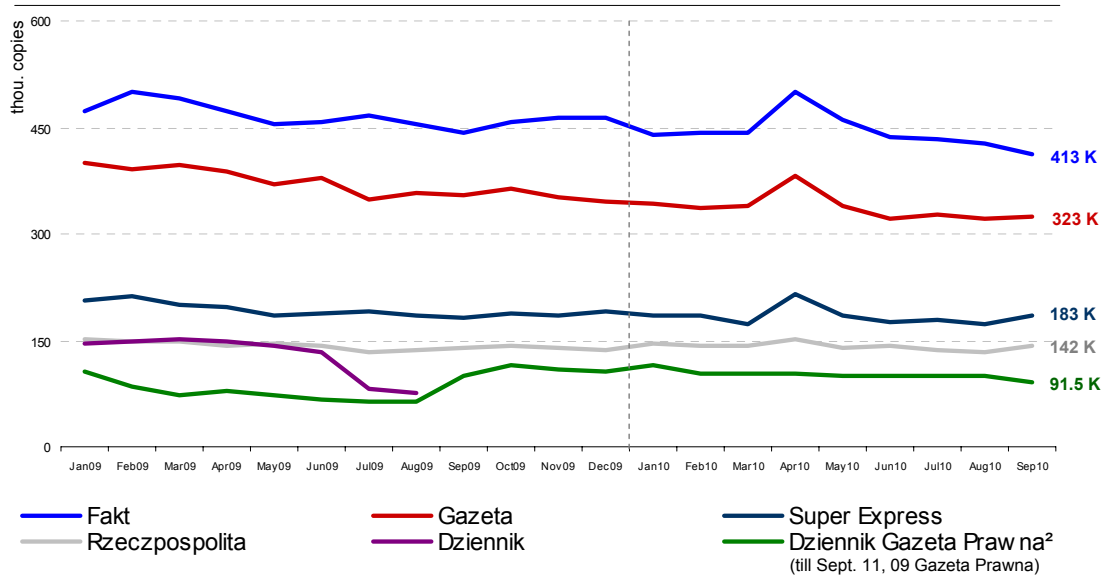
Lower production volume, favorable EUR/PLN exchange rate and lower production cost of book series published within Special Projects.

Influence of, i.a., growth of variable element of remuneration related to higher achievement rate of budgetary objectives and development projects executed in the segment.

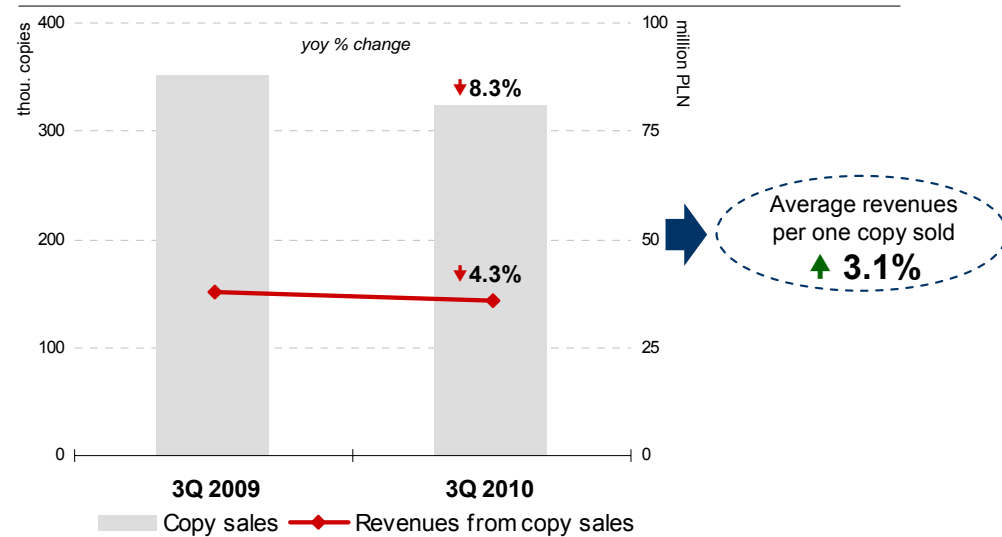
The result of lower cost of media purchase and limited number of advertising campaigns especially by Special Projects (smaller number of book series published).

# Newspapers segment performance: *Gazeta*

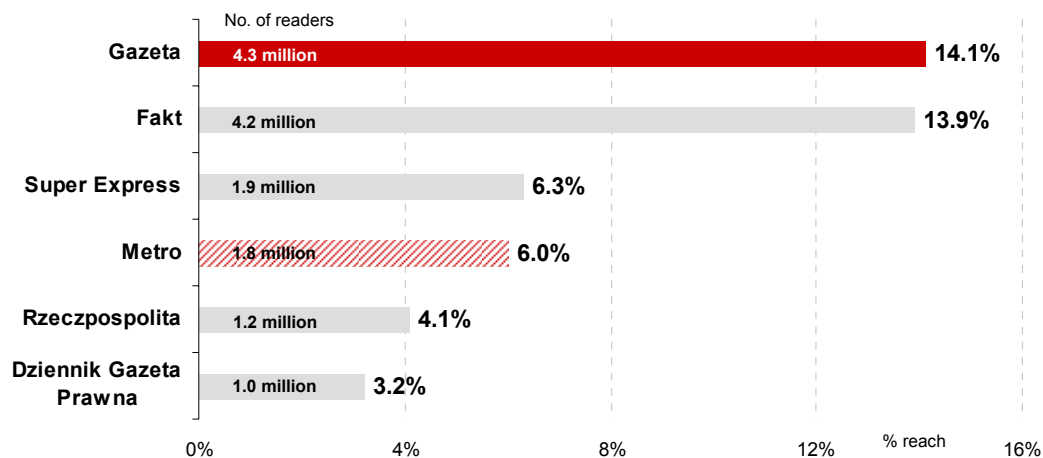
## Copy sales of dailies<sup>1</sup>



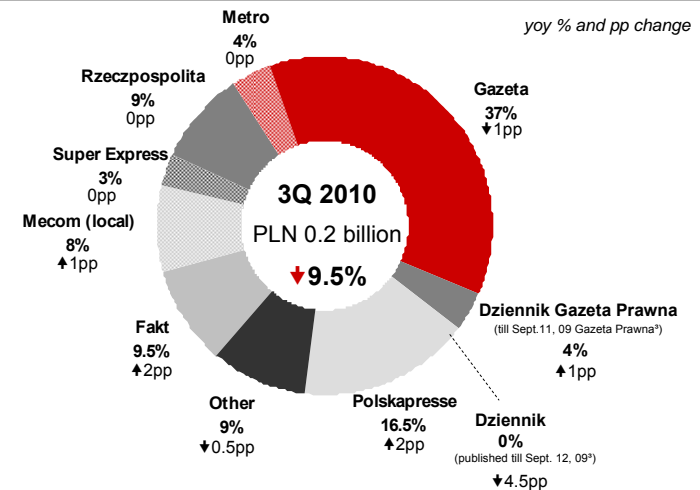
## Revenues vs copy sales of *Gazeta*



## Weekly readership reach in 3Q 2010<sup>1</sup>



## Dailies ad spend structure<sup>1</sup>



Source: copy sales: ZKDP, total paid circulation, Jan09 – Sep10, comparison; financials: consolidated financial statements according to IFRS, 3Q 10; readership: Polskie Badania Czytelnictwa, execution MillwardBrown SMG/KRC, Jul-Sep 10, N=12 254, CCS indicator (weekly readership), elaboration Agora SA; ad spend in dailies: Agora, estimates, display advertising;

(1) comparison of major dailies only;

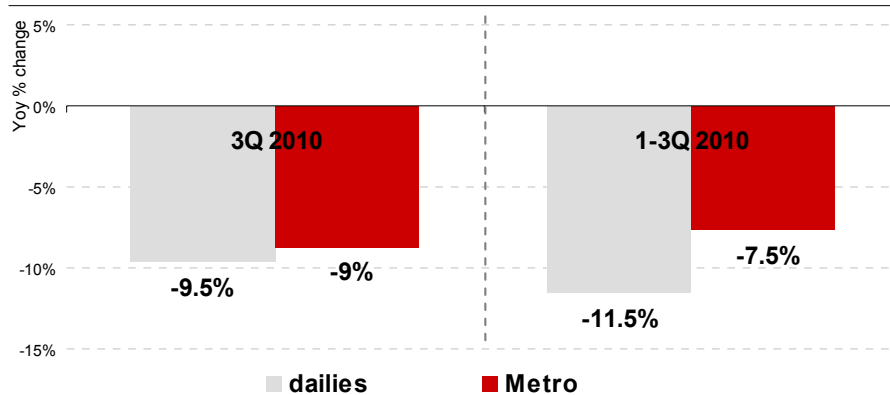
(2) the title appeared on the market on September 14, 2009 from the merger of *Gazeta Prawna* and *Dziennik*. Previous data covers the copy sales of *Gazeta Prawna*; The copy sales of *Dziennik Gazeta Prawna* Sep 14-30 amounted to 126 thou. copies;

(3) the title appeared on the market on September 14, 2009 from the merger of *Gazeta Prawna* and *Dziennik*. The ad revenue of 3Q09 relates to the ad revenue of *Gazeta Prawna*.

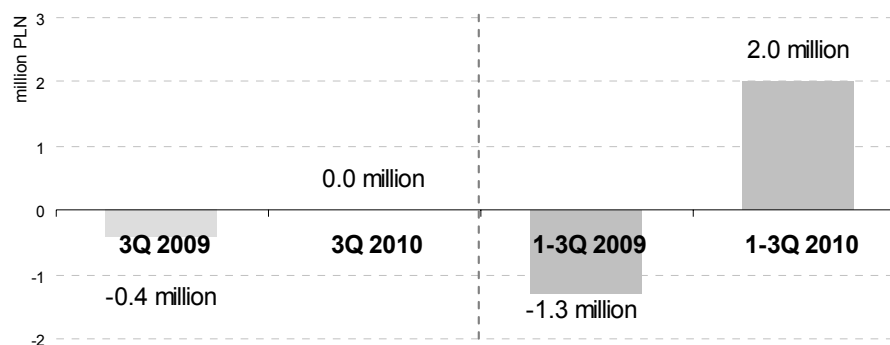
# Newspapers segment performance: *Metro* & Special Projects (incl. collections)

## METRO

### Display ad revenue dynamics in dailies vs *Metro*

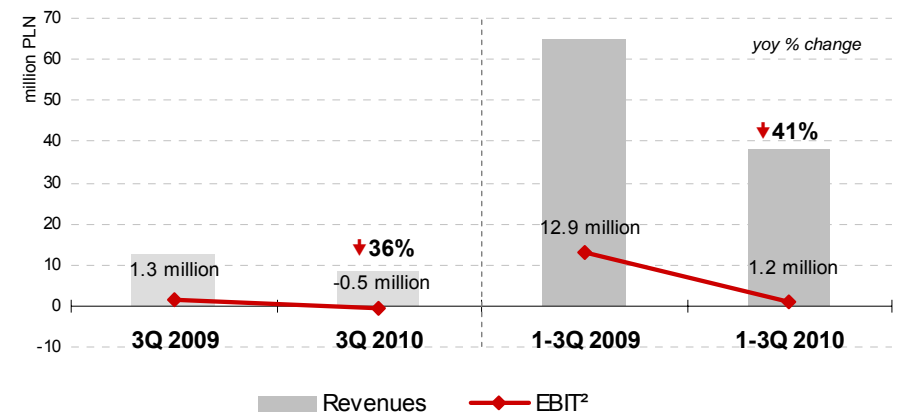


### Operating EBITDA<sup>1</sup>



## SPECIAL PROJECTS

### Financial performance



### Statistics

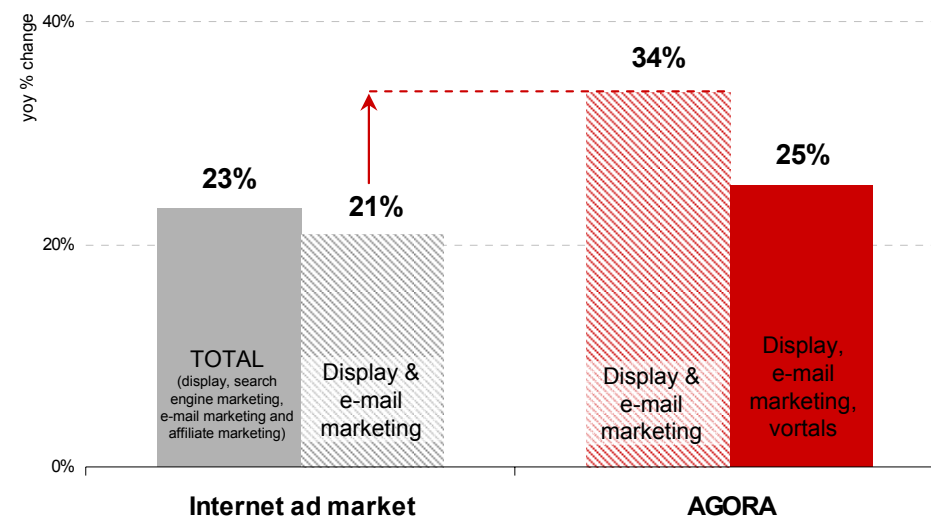
	3Q 2010	1-3Q 2010
Series	4	13
One-offs	7	29
<b>Total:</b>	<b>11</b>	<b>42</b>
Copies sold (million) <sup>3</sup>	0.3	1.7

# Segment performance: Internet

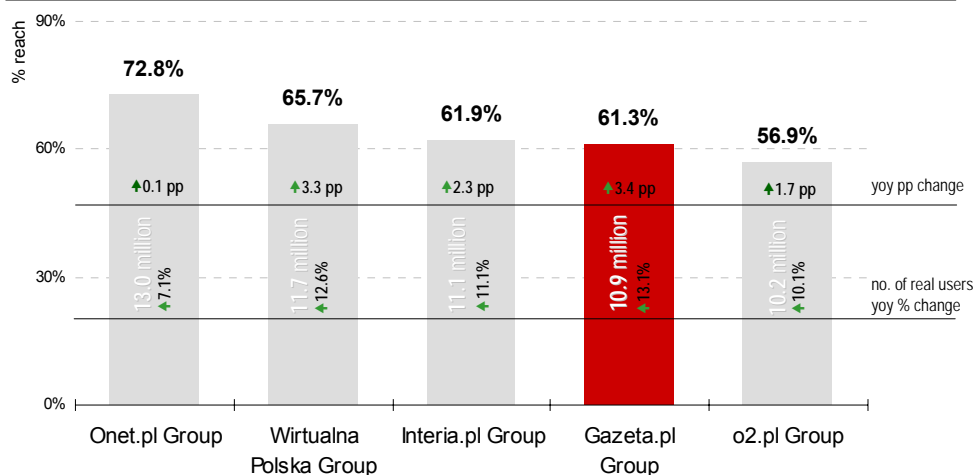
## Financial performance<sup>1</sup>

PLN million	3Q10	3Q09	yoy change	1-3Q10	1-3Q09	yoy change
<b>Revenues, incl.:</b>	<b>23.4</b>	<b>19.9</b>	<b>17.6%</b>	<b>70.5</b>	<b>58.5</b>	<b>20.5%</b>
- display ads	15.9	11.9	33.6%	47.2	33.3	41.7%
- incl. Trader.com (Polska)	0.8	0.5	60.0%	2.8	1.5	86.7%
- vortals ad sales	5.8	5.4	7.4%	17.2	16.7	3.0%
- incl. Trader.com (Polska)	2.7	2.7	0.0%	8.1	7.4	9.5%
<b>Operating cost, incl.:</b>	<b>22.9</b>	<b>22.2</b>	<b>3.2%</b>	<b>68.6</b>	<b>66.1</b>	<b>3.8%</b>
- staff cost excl. non-cash cost of share-based payments	10.8	10.2	5.9%	32.1	32.0	0.3%
- promotion & marketing	4.5	5.0	(10.0%)	12.8	13.8	(7.2%)
<b>EBIT<sup>2</sup></b>	<b>0.5</b>	<b>(2.3)</b>	<b>-</b>	<b>1.9</b>	<b>(7.6)</b>	<b>-</b>
EBIT margin <sup>2</sup>	2.1%	(11.6%)	13.7pp	2.7%	(13.0%)	15.7pp
<b>Operating EBITDA<sup>3</sup></b>	<b>2.1</b>	<b>(0.3)</b>	<b>-</b>	<b>7.3</b>	<b>(2.3)</b>	<b>-</b>
Operating EBITDA margin <sup>3</sup>	9.0%	(1.5%)	10.5pp	10.4%	(3.9%)	14.3pp

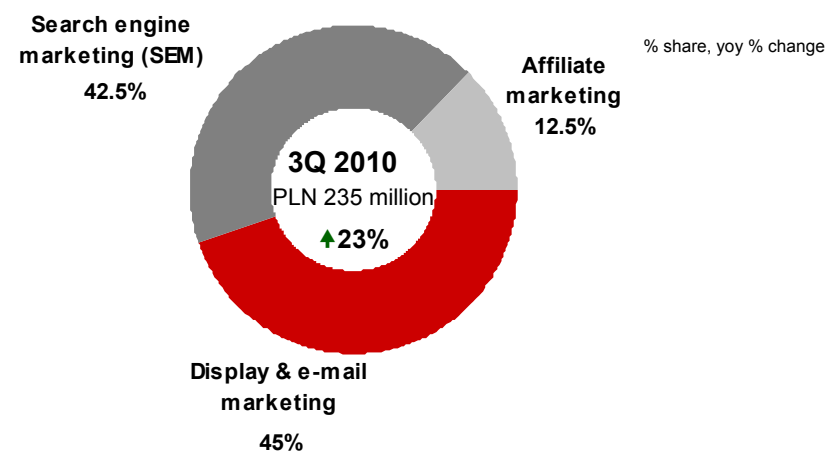
## Dynamics of ad expenditure in Internet in 3Q 2010



## Reach of websites of selected Internet publishers (August '10)



## Internet ad spend structure



# Segment performance: Outdoor

## Financial performance

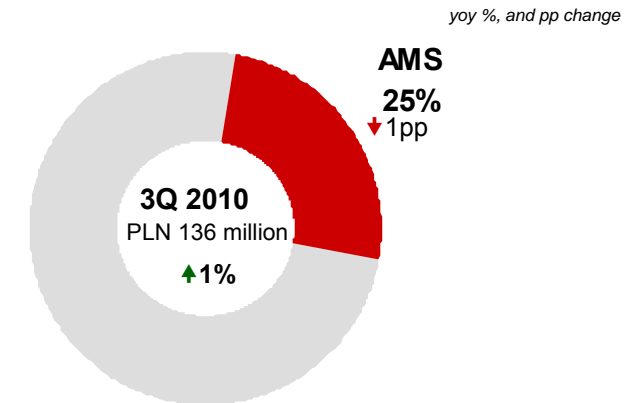
PLN million	3Q10	3Q09	yoy change	1-3Q10	1-3Q09	yoy change
<b>Revenues, incl.:</b>	<b>35.8</b>	<b>35.8</b>	<b>0.0%</b>	<b>115.8</b>	<b>122.2</b>	<b>(5.2%)</b>
- ad revenues	35.1	35.8	(2.0%)	113.9	120.5	(5.5%)
<b>Operating cost, incl.:</b>	<b>37.4</b>	<b>43.1</b>	<b>(13.2%)</b>	<b>117.5</b>	<b>130.7</b>	<b>(10.1%)</b>
- execution of campaigns	6.3	6.7	(6.0%)	19.2	23.4	(17.9%)
- maintenance cost	17.3	19.8	(12.6%)	54.1	59.6	(9.2%)
- staff cost (excl. non-cash cost of share-based payments)	4.4	4.6	(4.3%)	13.8	14.2	(2.8%)
- D&A	5.4	5.9	(8.5%)	16.3	17.9	(8.9%)
- promotion & marketing	1.5	1.4	7.1%	4.6	3.0	53.3%
<b>EBIT</b>	<b>(1.6)</b>	<b>(7.3)</b>	<b>78.1%</b>	<b>(1.7)</b>	<b>(8.5)</b>	<b>80.0%</b>
EBIT margin	(4.5%)	(20.3%)	15.8pp	(1.5%)	(7.0%)	5.5pp
<b>Operating EBITDA<sup>1</sup></b>	<b>3.7</b>	<b>(1.5)</b>	<b>-</b>	<b>15.0</b>	<b>9.6</b>	<b>56.3%</b>
Operating EBITDA margin <sup>1</sup>	10.3%	(4.2%)	14.5pp	13.0%	7.8%	5.2pp

Purchase of smaller number of ad panels on public buses.

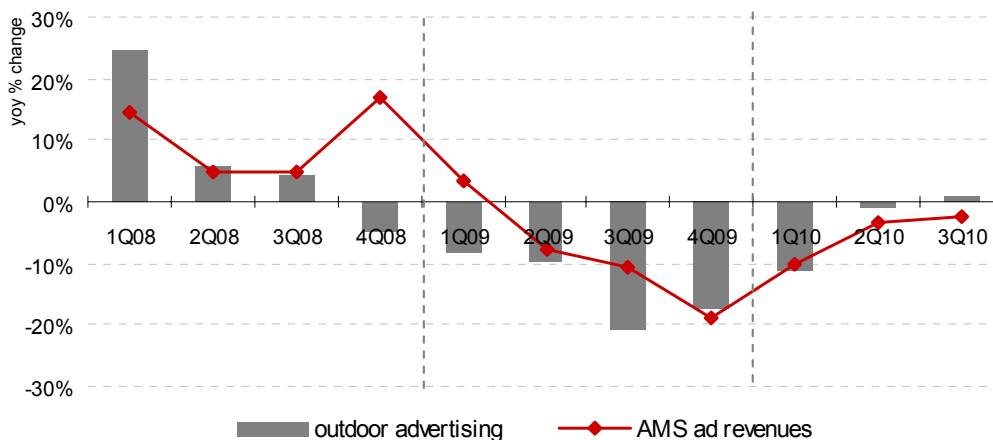
Gradual reduction of system maintenance cost through the review of panels and decrease in unit maintenance cost.

Result of operating efficiency improvement plan implemented in the Group in 2009.

## AMS ad market share



## AMS ad revenues dynamics vs outdoor advertising market performance



- ▶ Reduction in number of billboards 12 m<sup>2</sup>;
- ▶ Transit advertising loses its share in outdoor advertising;
- ▶ Backlight panels (18 m<sup>2</sup> and 32 m<sup>2</sup>) as premium segment of outdoor advertising market, slower than other panels recover from recessions in advertising market (the decrease of ad expenditure on backlights in 3q10 reached 26% yoy).



# Segment performance: Magazines

## Financial performance

PLN million	3Q 2010	yoy change	1-3Q 2010	yoy change
<b>Revenues, incl.:</b>	<b>19.7</b>	<b>(12.1%)</b>	<b>63.0</b>	<b>(10.0%)</b>
- copy sales	9.2	(11.5%)	28.2	(8.7%)
- advertising	10.3	(14.2%)	34.4	(11.3%)
<b>Operating cost, incl.:</b>	<b>15.4</b>	<b>(12.5%)</b>	<b>50.6</b>	<b>(10.9%)</b>
- raw materials, energy and consumables	6.5	(13.3%)	19.5	(18.8%)
- staff cost excl. non-cash cost of share-based payments	4.1	0.0%	12.6	(5.3%)
- promotion & marketing	3.7	(11.9%)	13.0	(6.5%)
<b>EBIT<sup>1</sup></b>	<b>4.3</b>	<b>(10.4%)</b>	<b>12.4</b>	<b>(6.1%)</b>
EBIT margin <sup>1</sup>	21.8%	0.4pp	19.7	0.8pp
<b>Operating EBITDA<sup>2</sup></b>	<b>4.4</b>	<b>(10.2%)</b>	<b>12.9</b>	<b>(6.5%)</b>
Operating EBITDA margin <sup>2</sup>	22.3%	0.4pp	20.5	0.8pp

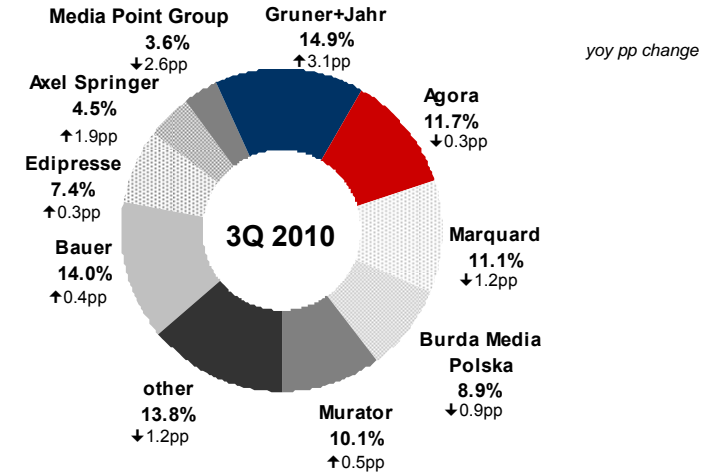
The decrease results from lower by 8.1% yoy number of magazine copies sold.

Result of limited advertising expenditure in categories: hygiene, beauty care and interior furnishings.

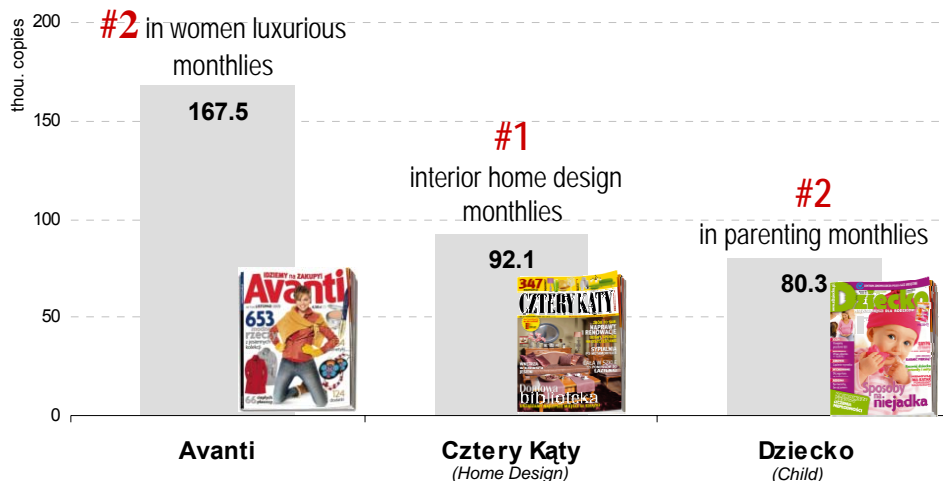
Lower price of paper purchase (price, favorable EUR/PLN exchange rate), lower production volume, change of paper mix and size of selected magazines.

Limited number and intensity of advertising campaigns.

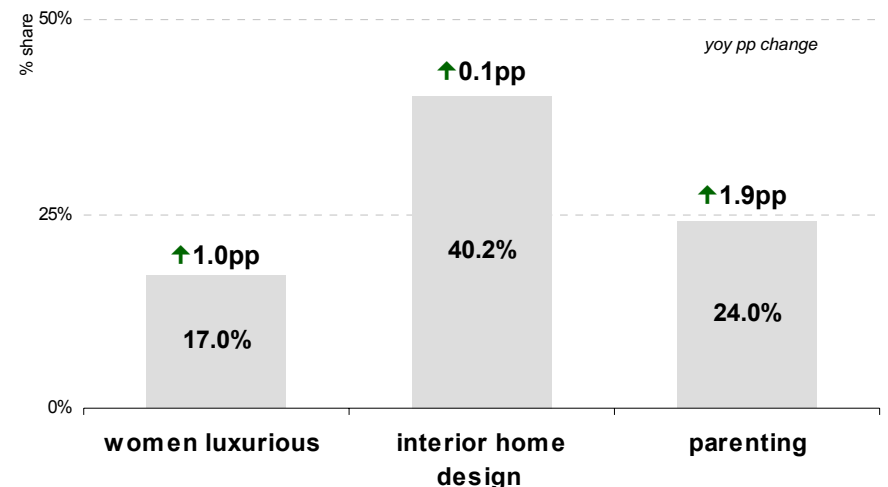
## Ad spend structure in monthlies



## Copy sales position in selected magazine segments (Jan-Jul10)



## Growing share in copy sales of monthlies selected segments



# Segment performance: Radio

## Financial performance<sup>1</sup>

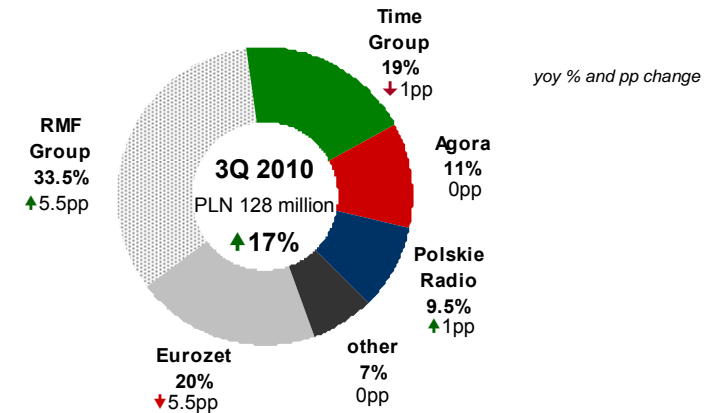
PLN million	3Q 10	3Q 09	yoy change	1-3Q 10	1-3Q 09	yoy change
<b>Revenues, incl.:</b>	<b>16.4</b>	<b>13.8</b>	<b>18.8%</b>	<b>52.6</b>	<b>54.2</b>	<b>(3.0%)</b>
- ad revenues	16.1	13.6	18.4%	51.7	52.9	(2.3%)
<b>Operating cost, incl.:</b>	<b>16.1</b>	<b>13.6</b>	<b>18.4%</b>	<b>51.7</b>	<b>54.5</b>	<b>(5.1%)</b>
- staff cost excl. non-cash cost of share-based payments	5.8	5.0	16.0%	18.0	18.2	(1.1%)
- promotion & marketing	3.3	1.7	94.1%	12.2	12.9	(5.4%)
<b>EBIT</b>	<b>0.3</b>	<b>0.2</b>	<b>50.0%</b>	<b>0.9</b>	<b>(0.3)</b>	<b>-</b>
EBIT margin	1.8%	1.4%	0.4pp	1.7%	(0.6%)	2.3pp
<b>Operating EBITDA<sup>2</sup></b>	<b>1.0</b>	<b>0.9</b>	<b>11.1%</b>	<b>3.3</b>	<b>2.3</b>	<b>43.5%</b>
Operating EBITDA margin <sup>2</sup>	6.1%	6.5%	(0.4pp)	6.3%	4.2%	2.1pp

Result of increased advertising expenditure in radio (by 17% yoy) and higher revenues from brokerage services.

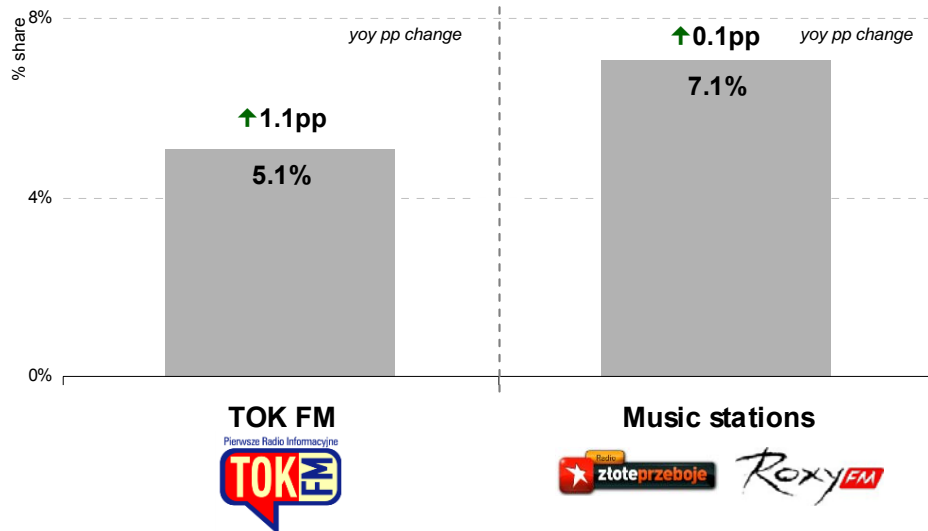
Result of smaller yoy change in holiday leave provision.

Result of shifting advertising campaigns between quarters.

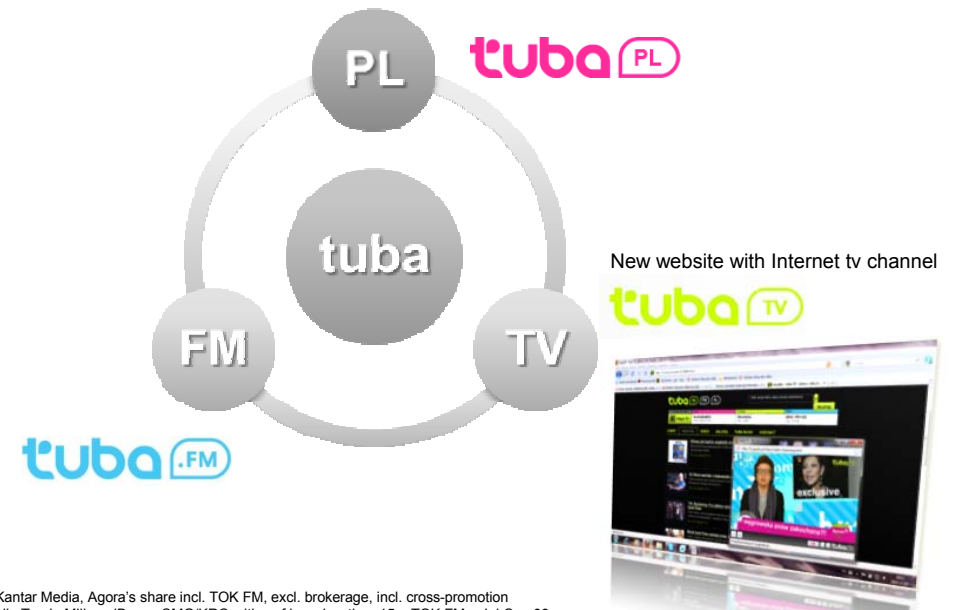
## Radio ad market structure



## Audience share in cities of broadcasting (3Q10)



## Development of radio Internet platform tuba.FM

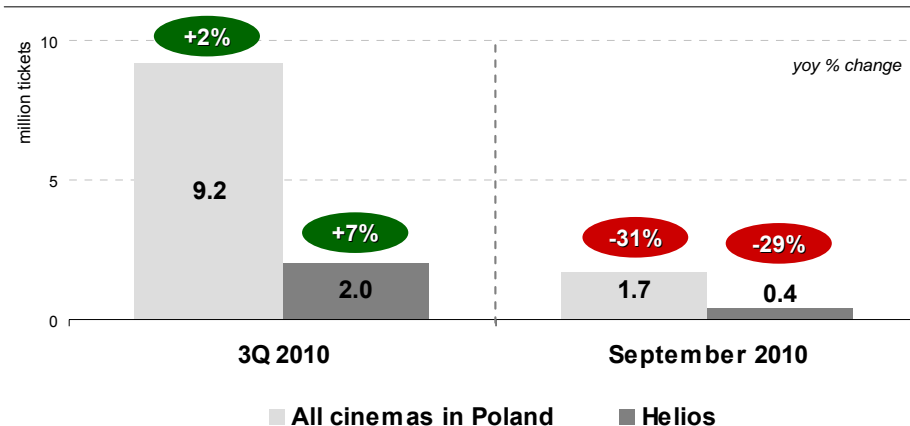


# Segment performance: Cinema

## Financial performance

PLN million	September 2010
<b>Revenues, incl.:</b>	<b>9.9</b>
- tickets	6.9
- food & beverages	2.1
- advertising	0.9
<b>Operating cost, incl.:</b>	<b>11.4</b>
- raw materials, energy and consumables	1.7
- staff cost excl. non-cash cost of share-based payments	1.8
- D&A	1.4
<b>EBIT</b>	<b>(1.5)</b>
EBIT margin	(15.2%)
<b>EBITDA operacyjna<sup>1</sup></b>	<b>(0.1)</b>
Operating EBITDA margin <sup>1</sup>	(1.0%)

## The number of cinema tickets sold



## Network development

PLANNED INVESTMENTS IN NEW MULTIPLEXES				
#	city	multiplexes/cinemas	screens	seats
1	Gdynia	1	6	1 223
2	Grudziadz	1	5	1 270
3	Kalisz	1	9	1 800
4	Jelenia Gora	1	4	850
5	Lomza	1	4	900
6	Lodz	1	9	1 800
7	Nowy Sacz	1	5	1 080
8	Szczecin	1	6	1 500
9	Inowroclaw	1	4	893
10	Rzeszow	1	6	1 200
11	Przemysl	1	4	893
12	Kedzierzyn-Kozle	1	4	893
13	Mielec	1	4	893
14	Jaworzno	1	5	1 080
15	Jastrzebie-Zdroj	1	5	1 080
16	Warszawa	1	9	1 900
17	Lublin	1	7	1 500
<b>TOTAL</b>		<b>17</b>	<b>96</b>	<b>20 755</b>
MULTIPLEXES CURRENTLY OPERATED				
Multiplexes		24	136	29 991
<b>Hypothetical cinema network of Helios Group as of the end of 2014<sup>2</sup></b>		<b>41</b>	<b>232</b>	<b>50 746</b>
TRADITIONAL CINEMAS CURRENTLY OPERATED				
Traditional cinemas		2	4	1 184

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