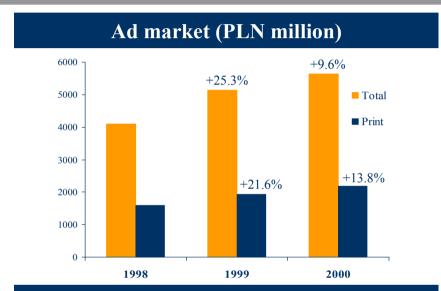
# AGORASA

Roadshow Presentation

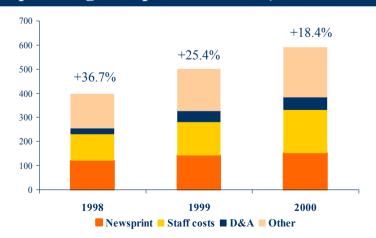
September 2001



# Historical performance (1998/2000)



#### **Operating cost performance (PLN million)**



#### Ad revenue (PLN million)



#### **EBITDA** performance



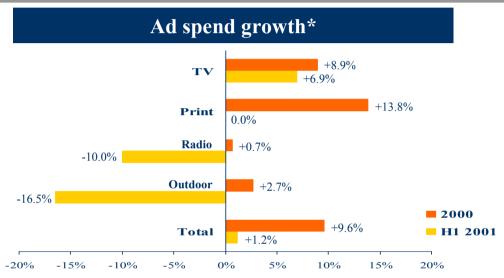


# Agora's performance in H1 2001

(financials in PLN million)	H1 2001	% change		
Financials				
Revenue	406.5	-0.1%		
Advertising	315.2	-2.1%		
Circulation	83.2	+5.2%		
Operating cost before D&A	(275.2)	+4.8%		
D&A	43.3	+72.7%		
Operating profit	88.1	-26.0%		
Pretax profit	179.8	+36.7%		
Net profit	157.7	+64.2%		
EBITDA	131.1	-10.5%		
EBITDA margin	32.2%	-3.7pp.		
Cash, cash equivalents & short-	238.9	+3.1%		
term securities				
Statistics				
Av. daily copy sales	453,684	-2.9%		
No. of ad pages	50,362	-14.4%		
Av. revenue per ad page	6,035	+15.0%		



# H1 2001 advertising market performance



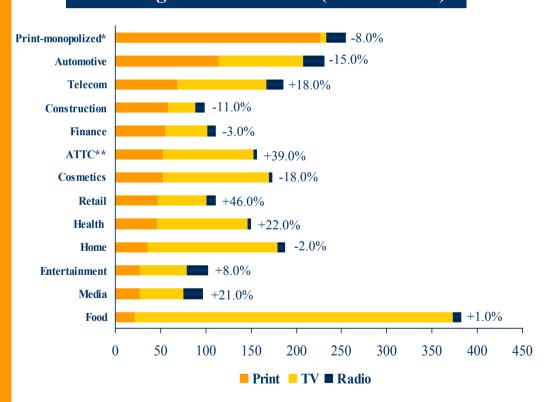
\* estimated figures - corrected for average discount rate, not adjusted for inflation

# Ad spend versus GDP 20% 15% 15% 10% 5% 0% -5% -10% 1999 2000 H1 2001



# H1 2001 ad market performance - 3 media

#### Ad categories in H1 2001 (PLN million)



#### Change in market share (pp.)

Category	Print	TV
Print-monop.*	+5.6	-7.0
Automotive	-3.9	+6.5
Telecom	-4.1	+7.2
Construction	-3.4	+0.9
Finance	+1.4	-0.4
ATTC**	+4.6	-3.0
Cosmetics	+7.4	-7.4
Retail	-16.9	+26.9
Health	+1.0	+2.5
Home	-1.3	+0.9
Entertainment	+2.8	-2.9
Media	-5.6	+4.1
Food	+0.3	+0.5
Other	-12.9	+29.6
Total gain/loss	-1.4	+2.6

<sup>\*</sup> announcements, employment, travel, real estate, computers, science, business, services

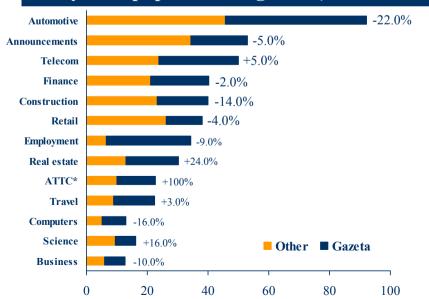
<sup>\*\*</sup> alcohol, tobacco, tea, coffee



# H1 2001 print market performance

Ad spend in print				
	Ad spend (PLN million)	% change yoy		
National dailies Local dailies Magazines	246 321 300	-4.5% -1.0% +4.0%		
Total mass print	867	-0.4%		

#### Daily newspaper ad categories (PLN million)





# H1 2001 Gazeta's performance - advertising

#### Gazeta versus market performance

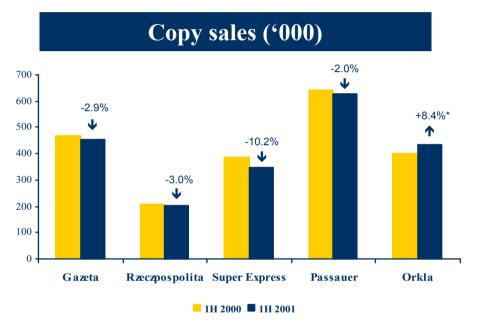
	Revenue growth		Gazeta's	Estimated	
	Market	Gazeta estimated	Gazeta real	estimated share	change in Gazeta's share
National	-4.5%	-1.2%	-1.5%	65.4%	+2.2 pp.
Warsaw	-1.3%	-3.2%	-0.9%	81.9%	-1.6 pp.
Local	-0.9%	-4.1%	-2.5%	24.0%	-0.8 pp.
Total	-2.6%	-2.2%	-1.6%	48.2%	+0.2 pp.

#### Gazeta & top 10 daily newspaper ad categories

	Revenue growth		Change in	
	Gazeta	Market	Gazeta's share	
Automotive	-19.0%	-22.0%	+1.4pp.	
Announcements	-8.0%	-5.0%	-1.0pp.	
Telecom	+7.0%	+5.0%	+1.0pp.	
Finance	+1.0%	-2.0%	+1.6pp.	
Construction	-19.0%	-14.0%	-2.5pp.	
Retail	+9.0%	-4.0%	+3.8pp.	
Employment	-9.0%	-9.0%	-0.4pp.	
Real estate	+32.0%	+24.0%	+3.2pp.	
ATTC*	+99.0%	+100.0%	-0.2pp.	
Travel	+1.0%	+3.0%	-1.2pp.	
Total	-2.8%	-4.6%	+0.9pp.	



# H1 2001 Gazeta's performance - circulation



<sup>\* 4%</sup> decline excluding three new titles purchased Sep.-Dec. 2000 Source: National Circulation Audit Office

	H1 2000	H1 2001	% change
Daily copy sales Average copy price (PLN)	467K 1.63	454K 1.94	-2.9% +18.8%
Revenue (PLN million)	<i>78.2</i>	82.4	+5.3%**

- H1decline arrested during summer (flood, elections, circulation promotion)
- TV guide and Sports sections improve Monday and Friday circulation by 1.2% and 2.0%, respectively

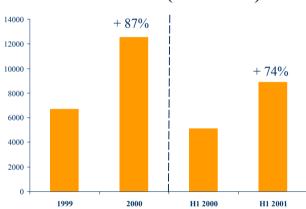
<sup>\*\*</sup> Net of VAT; with VAT 12.7% growth

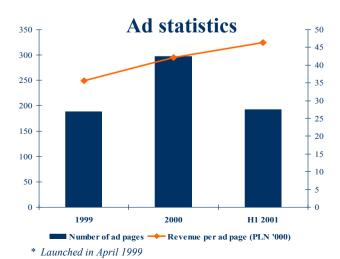


# **Revenue drive**

## **High Heels\***

#### Ad revenue (PLN'000)





# **Reaching for revenue:**

- consistent pricing
- stable discount policy
- reach new segments of ads
- introduce niche sections (e.g. metro supplements)
- tailor offer to specific clients
- sell packages
- enhance quality of products



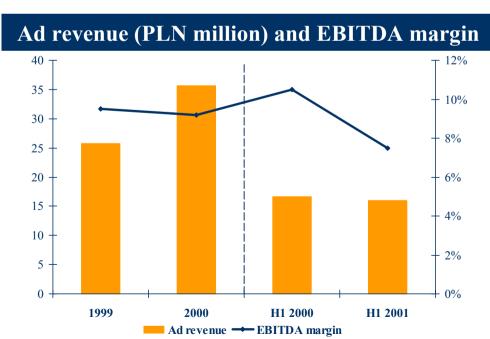
# **Looking forward**

- Consensus forecasts no ad market improvement in H2 2001 and full 2002
- Strict cost management to be continued until market improves, but keep investing in strategic areas
- H1 2001 weak Euro kept newsprint cost down, future depends on both global and Polish factors



# Local radio performance

- Radio segment hit harder than print; local radios affected more than national
- Local radio revenues decline 14%; Agora group 3.3%
- Focus on revenue and market share; cost curbing programs implemented
- Continue to build scale of the business, seek opportunities in the CEE region





# **Business Development**

#### • In Poland

- Niche magazine project in place:
  - → City Magazine expanding to 7 cities
  - → several more transactions approach closure (leisure monthly, several trade monthlies, auto magazine)
- Several other publishing and publishing-related ventures in various stages of review; some significant in size
- Educational publishing status uncertain
- Outdoor opportunity will return will review memorandum and bid if appropriate
- Keep pressing on radio acquisitions; internet-related deals curtailed
- TV still an object of interest



# **Business Development (cont'd)**

#### • In the CEE region

- Intensive search for opportunities
- Focusing primarily on publishing (newspaper/mags) and radio
- Currently about 30 projects in the pipeline, many small, some medium, a few large

## Resources

- Team restructuring underway smaller, more senior
- Close ties with numerous banks, both global and local; several mandates in place
- War chest of PLN 1.5 billion unchanged



# **Corporate matters**

#### • Change in incentive stock plan

- 5 year vesting period instead of 10 for legal reasons
- Remaining distribution period extended from 3 to 8-9 years
- No change in scheduled liquidity increases

#### • Insider trading rules

- Voluntary agreement among Board members prohibits
  - → trading during black-out periods
  - → trades based on material information
  - → speculative offsetting trades
  - → tipping

and mandates significant financial sanctions for violations

- Parallel guidelines (unenforceable) for shareholding employees



# **Conclusions**

- Advertising market downturn has negative impact on revenue growth, but businesses are doing better than the market and share has not been hurt
- Continue adjustment of the business to adverse market conditions via cost discipline <u>but not at the expense of market</u> <u>position and growth strategy</u>