# **Financial and market performance** 102015





press // movies & books // outdoor // internet // radio // print

# Agenda



|  | ✓ | Advertising | market |
|--|---|-------------|--------|
|--|---|-------------|--------|

- ✓ Financial results of the Agora Group
- ✓ Segments results and development initiatives
- ✓ Summary

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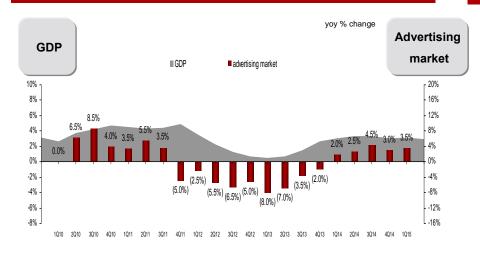
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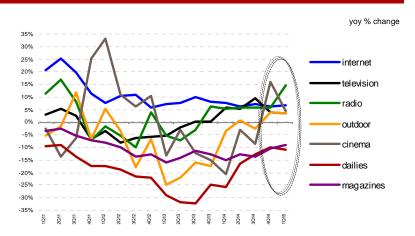
### Recovery of the advertising market



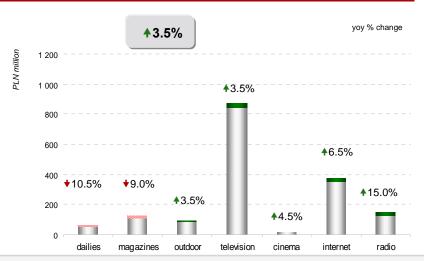
### Consecutive quarter of advertising market revival



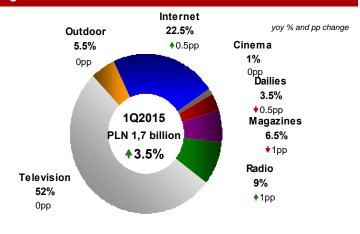
### Dynamics of the advertising market segments



#### Growth in ad spend in 1Q2015



### Advertising market structure - 1Q2015



Source: ad spend estimates by: Agora (press based on Kantar Media and Agora's monitoring, radio based on Kantar Media), IGRZ (outdoor - since January 2014, the number of entities reporting to IGRZ declined), Starlink (TV, cinema, Internet), Internet – comprise revenues from e-mail marketing, display, search engine marketing and since 1Q2012 revenues from video advertising. TV estimates include regular ad broadcast and sponsoring with product placement, since 1Q 2013, exclude teleshopping and other advertising. The presented data is comparable; macro 1Q10-4Q14: Central Statistical Office, GDP for 1Q15: the average from forecasts of analysts.

### Improvement of the Agora Group's operating results



### **Double - digit revenue growth**

| in PLN million                        | 1Q 2015 | 1Q 2014   | % change yoy |
|---------------------------------------|---------|-----------|--------------|
| Total sales <sup>1</sup>              | 282.8   | 254.0     | 11.3%        |
| Advertising revenue                   | 115.5   | 111.0     | 4.1%         |
| Copy sales                            | 37.6    | 33.1      | 13.6%        |
| Ticket sales                          | 50.9    | 41.5      | 22.7%        |
| Printing services                     | 39.1    | 40.7      | (3.9%)       |
| Other                                 | 39.7    | 27.7      | 43.3%        |
| Operating cost net, including:        | (280.3  | ) (263.6) | 6.3%         |
| Raw materials, energy and consumables | (55.6   | (59.6)    | (6.7%)       |
| D&A                                   | (23.4   | (23.8)    | (1.7%)       |
| External services                     | (95.3   | (85.6)    | 11.3%        |
| Staff cost                            | (76.5   | (72.9)    | 4.9%         |
| Promotion and marketing               | (18.9   | (13.2)    | 43.2%        |
| Operating result - EBIT               | 2.5     | (9.6)     | -            |
| EBIT margin                           | 0.9%    | (3.8%)    | 4.7pp        |
| EBITDA                                | 25.9    | 14.2      | 82.4%        |
| EBITDA margin                         | 9.2%    | 5.6%      | 3.6рр        |
| Net profit / (loss)                   | 1.3     | (8.9)     |              |

- ♣ growth of cinema admissions and concession sales,
- ♠ revenues from film activity (distribution and co-production) at PLN 8.4 million,
- ♣ growth of advertising revenue mainly in Internet segment,
- ♣ growth of copy sales revenues in Press segment and in Agora's Publishing House division.
- ♣ growth of the cost of external services due to film activity, brokerage services in Internet and Radio segments as well as higher film copy purchase due to higher admissions,
- ♣ growth of staff cost due to development projects,
- ♣ growth of promotion and marketing expense in Movies and Books, Press and Internet segments.

### **Group's press operations in 102015**

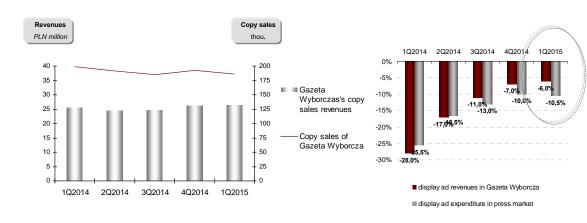


#### **Growth of copy sales revenues**

| PRESS               |         |         |              |
|---------------------|---------|---------|--------------|
| in PLN million      | 1Q 2015 | 1Q 2014 | % change yoy |
| Total sales, incl.: | 68.3    | 69.2    | (1.3%)       |
| Copy sales, incl.:  | 33.0    | 31.4    | 5.1%         |
| Gazeta Wyborcza     | 26.4    | 25.6    | 3.1%         |
| Magazines           | 4.0     | 4.2     | (4.8%)       |
| Advertising, incl.: | 34.5    | 37.0    | (6.8%)       |
| Gazeta Wyborcza     | 22.3    | 24.8    | (10.1%)      |
| Magazines           | 4.5     | 4.5     | -            |
| Metro               | 4.1     | 4.7     | (12.8%)      |
| Operating cost net  | (67.5)  | (63.0)  | 7.1%         |
| EBIT <sup>1</sup>   | 0.8     | 6.2     | (87.1%)      |
| EBIT margin         | 1.2%    | 9.0%    | (7.8pp)      |
| EBITDA              | 3.2     | 8.4     | (61.9%)      |
| EBITDA margin       | 4.7%    | 12.1%   | (7.4pp)      |

- ♣ growth of revenues from copy sales due to revenues from digital distribution, revenues from *Gazeta Wyborcza*'s dual price offer (*Bogowie* movie) and hampered dynamics of copies sold decline and higher copy price of *Gazeta Wyborcza*,
- ▼ lower than market decline of ad revenues,
- ♣ growth of staff cost due to development of digital projects, video formats and presentation of holiday provision,
- ♣ growth of promotion and marketing expenditure due to more intense promotional activities of *Gazeta Wyborcza* and magazines.

### **Gradual** inhibition of the influence of market trends



### **Development initiatives**

Development of mobile applications

Agora Custom Publishing









### Consecutive stage of business model transformation

Implementation of the own technological platform for sales and distribution of digital content

Source: consolidated financial statements according to IFRS, 1Q2015; the data on the number of copies sold (total paid circulation) of daily newspapers is derived from the National Circulation Audit Office (ZKDP).

1 excluding allocations of general overhead cost of Agora S.A.

### Improvement of operating results in Movies & Books segment



#### Growth of revenues due to higher admissions and film activities

| MOVIES | AND | BOOKS |
|--------|-----|-------|
|        |     |       |

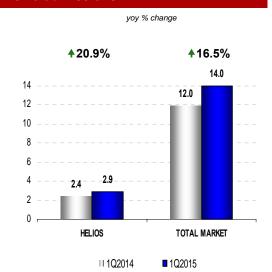
| MOTILO AND DOORG                |         |         |              |
|---------------------------------|---------|---------|--------------|
| in PLN million                  | 1Q 2015 | 1Q 2014 | % change yoy |
| Total sales, including :        | 96.4    | 70.9    | 36.0%        |
| Tickets sales                   | 51.0    | 41.5    | 22.9%        |
| Concession sales                | 17.4    | 13.2    | 31.8%        |
| Advertising revenue 1           | 6.2     | 5.1     | 21.6%        |
| Revenues from film activities 1 | 8.4     | 0.1     | 8,300.0%     |
| Revenues from Publishing House  | 9.8     | 6.5     | 50.8%        |
| Total cost, including:          | (81.5)  | (65.8)  | 23.9%        |
| EBIT <sup>2</sup>               | 14.9    | 5.1     | 192.2%       |
| EBIT margin                     | 15.5%   | 7.2%    | 8.3pp        |
| EBITDA                          | 22.3    | 11.3    | 97.3%        |
| EBITDA margin                   | 23.1%   | 15.9%   | 7.2pp        |

- ↑ higher than market growth of admissions in Helios cinemas as well as growth of concession sales,
- ♠ growing contribution of revenues from film activities (distribution and co-production),
- ♠ growth of copy sales revenues in Agora's Publishing House, mainly due to the sales of Bogowie movie on DVD,
- ♠ higher cost of external services due to higher fees for film producers as well as higher cost of film copy purchase due to higher admissions,
- ♠ growth of promotion and marketing expenditure due to film distribution.

#### Polish cinema admissions<sup>3</sup>

Film activities - 4 new film projects

### **Cinema operations**



AGORA PILM



Film activities in 2015

Disco Polo (distribution and co-production)

860 thou. viewers \*

Ziarno prawdy (distribution and co-production)

280 thou, viewers

Ze wszystkich sil (distribution)

65 thou. viewers \*

Polskie gowno (distribution)

38 thou. viewers

\*still showing



Opening of a new cinema Jelenia Gora (5 screens) April 29, 2015



Source: consolidated financial statements according to IFRS, 1Q2015;

the amounts do not include revenues and total cost of cross-promotion of Agora Group's different media (only the direct variable cost of campaigns carried out on advertising panels) if such a promotion was executed without prior

<sup>&</sup>lt;sup>2</sup> excludes allocations of all Company's overheads

<sup>&</sup>lt;sup>3</sup> boxoffice.pl, total tickets sales in Poland (till May 01, 2015).

### Improvement of operating results in Outdoor segment

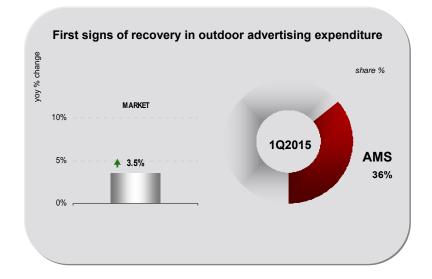


#### Growth of revenues and operating cost reduction

| OUTDOOR             |         |         |              |
|---------------------|---------|---------|--------------|
| in PLN million      | 1Q 2015 | 1Q 2014 | % change yoy |
| Total sales, incl.: | 31.8    | 31.2    | 1.9%         |
| advertising 1       | 31.2    | 30.4    | 2.6%         |
| Operating cost net  | (31.3)  | (34.7)  | (9.8%)       |
| EBIT                | 0.5     | (3.5)   | -            |
| EBIT margin         | 1.6%    | (11.2%) | 12.8pp       |
| EBITDA              | 3.4     | 0.6     | 466.7%       |
| EBITDA margin       | 10.7%   | 1.9%    | 8.8pp        |

- ↑ growth of ad revenues mainly due to advertising campaigns executed on premium panels (citylights and backlights),
- ▼ reduction of system maintenance cost and D&A cost.

### AMS' position in the outdoor advertising market<sup>1,2</sup>



### Intense stage of investment process in Warsaw





The largest public private partnership project in execution phase.

October 27, 2014 - presentation of the first bus shelter.

April 23, 2015 - presentation of 200<sup>th</sup> bus shelter.

In total 1 580 modern and interactive bus shelters shall be constructed.

<sup>&</sup>lt;sup>2</sup> outdoor advertising expenditure is reported on the basis of IGRZ.

### **Growth of revenues in Internet segment**



#### Higher yoy operating cost burdens the operating result

| INTERNET              |         |         |              |
|-----------------------|---------|---------|--------------|
| in PLN million        | 1Q 2015 | 1Q 2014 | % change yoy |
| Total sales, incl.    | 31.8    | 26.7    | 19.1%        |
| display ad sales      | 25.4    | 20.2    | 25.7%        |
| ad sales in verticals | 3.3     | 3.5     | (5.7%)       |
| Operating cost net    | (28.8)  | (22.7)  | 26.9%        |
| EBIT <sup>1</sup>     | 3.0     | 4.0     | (25.0%)      |
| EBIT margin           | 9.4%    | 15.0%   | (5.6pp       |
| EBITDA                | 4.3     | 5.2     | (17.3%)      |
| EBITDA margin         | 13.5%   | 19.5%   | (6.0pp)      |

- ♦ growth of ad revenues due to higher yoy ad revenues at Gazeta.pl and AdTaily advertising network, development of video format sales as well as ad revenues from recruitment and affiliating services,
- ♠ growth of operating cost results from growing scale of advertising brokerage services,
- ♠ growth of staff cost results from development projects,
- ♣ growth of promotion and marketing expenditure results from more intense promotional activity of Kinoplex.pl, recruitment and affiliation services.

### Success of mobile applications









**Development projects** 





Sport.pl LIVE

954 thou. downloads

Gazeta.pl LIVE

565 thou. downloads

Moja Ciaza z eDziecko.pl

57.5 thou. downloads

New home page and visual identity of Gazeta.pl

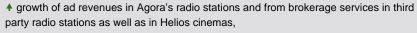
New website Plotek.pl as well as mobile application Plotek.pl Buzz

### Improvement of operating results in Radio and Print segments



### **Growth of revenues in Radio segment**

| RADIO                    |         |         |              |
|--------------------------|---------|---------|--------------|
| in PLN million           | 1Q 2015 | 1Q 2014 | % change yoy |
| Total sales, incl.:      | 21.5    | 18.1    | 18.8%        |
| advertising <sup>1</sup> | 19.9    | 17.2    | 15.7%        |
| Operatig cost net        | (21.3)  | (18.3)  | 16.4%        |
| EBIT                     | 0.2     | (0.2)   | -            |
| EBIT margin              | 0.9%    | (1.1%)  | 2.0pp        |
| EBITDA                   | 0.9     | 0.5     | 80.0%        |
| EBITDA margin            | 4.2%    | 2.8%    | 1.4pp        |



♣ growth of operating cost as a results of higher yoy external services due to higher cost of air time purchase in third party radio stations as well as initiation of advertising brokerage services in cinemas.







#### Audience share<sup>2</sup>

TOK FM 1.3% +0.1pp yoy

Music radio stations

(Rock Radio and Zlote Przeboje) 4.0% -0.4pp yoy

### Reduction in operating cost of Print segment

| PRINT                          |         |         |              |
|--------------------------------|---------|---------|--------------|
| in PLN million                 | 1Q 2015 | 1Q 2014 | % change yoy |
| Total sales, incl.:            | 41.0    | 42.6    | (3.8%)       |
| printing services <sup>3</sup> | 39.1    | 40.7    | (3.9%)       |
| Operating cost net             | (39.6)  | (43.4)  | (8.8%)       |
| EBIT <sup>4</sup>              | 1.4     | (8.0)   | -            |
| EBIT margin                    | 3.4%    | (1.9%)  | 5.3pp        |
| EBITDA                         | 5.6     | 3.6     | 55.6%        |
| EBITDA margin                  | 13.7%   | 8.5%    | 5.2pp        |

- ♦ lower revenues due to lower yoy volume of orders for printing services in coldset technology,
- ♦ reduction in operating cost due to lower yoy cost of production materials as well as lower production volume.

Source: financials: consolidated financial statements according to IFRS, 1Q2015; local radio stations (incl. TOK FM), ad market: Agora's estimates based on Kantar Media, Print segment results includes the pro-forma financials of Agora's Print division and Agora Poligrafia Sp. z o.o.

<sup>1</sup> excludes cross-promotion of Agora Group's other media in GRA's radio stations if such promotion was executed without prior reservation; 2 according to audience share, Radio Track, MillwardBrown SMG/KRC, cities of broadcasting; Jan-Mar 2014 N=21 058; 2015: N= 20 907;

<sup>&</sup>lt;sup>3</sup> total sales includes revenues from services rendered for external customers;

<sup>&</sup>lt;sup>4</sup> excludes allocations of all Company's overheads.

### **Summary: results and prospects**



#### AGORA GROUP RESULTS IN 1Q2015

- ✓ improvement in profitability in most of the Agora Group businesses
- ✓ growth of revenues due to higher yoy sales of Movies and Books, Internet, Radio as well as Outdoor segments
- √ higher than market growth of cinema admissions in Helios cinemas
- ✓ success of the Group's film activities
- ✓ growth of advertising revenues, i.a. due to higher intensity of operations in the field of advertising brokerage
- ✓ growth of copy sales in Press segment and in Agora's Publishing House division
- ✓ positive operating results and Group's net profit

### **PROSPECTS FOR 2015**

- ✓ growth of advertising market
- ✓ growth of distribution business and Agora's first film production
- ✓ increase in number of Helios cinemas, incl. 5 screen cinema in Jelenia Gora opened on April 29, 2015
- ✓ intensive process of bus shelter construction in Warsaw (till today over 200 bus shelters have been constructed)



# Thank you for your attention

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